

eCommerce Customer Experience Tracker

CANADIAN GROCERY RETAILERS

Q4 2020 | October 19 - November 17

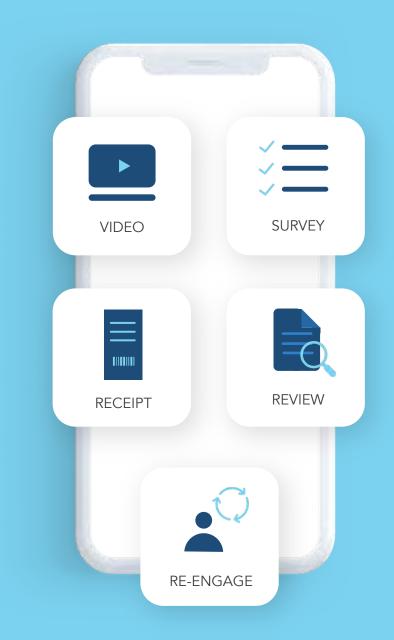


Make better decisions, faster, with access to rapid insights at *every stage* of the consumer journey

How It Works

Capture relevant insights for any challenge or opportunity. Engage seamlessly with shoppers at every stage of the consumer journey by leveraging the **Caddle suite of tools**.

Caddle rewards panel members for actions ranging from video, survey, receipt capture, reviews, and more.



Largest Canadian Panel In Market

Panel Details



Largest daily active panel in Canada: 10,000+ DAUs and 100,000+ MAUs



Every type of shopper



Canadian representative samples



Holistic understanding across path to purchase



Engaged users rewarded for actions

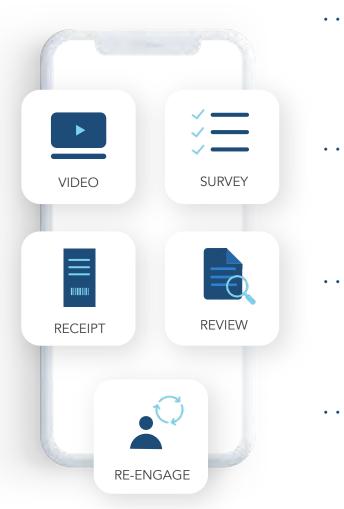


Dynamic, ondemand reporting dashboard

Macro and niche data verticals including:

- New Moms
- Costco Shopper
- Amazon prime members
- Cannabis consumers
- Health professional
- Luxury Shoppers
- Shopper Dad
- Repeat purchasers
- Vegan buyers

Caddle's Suite of Tools Unlock Insights Across Functions







DISTRIBUTION **PRODUCT EXPANSION**



CONSUMER EXP. RETAILER



CONSUMER ACTIVATION



CREATIVE TESTING



MAKE DECISIONS FASTER



CREATIVE **TESTING**



CHANGE CX

PACKAGING TESTING



CONJOINT **ANALYSIS**



USAGE & ATTITUDE



SEGMENTATION ANALYSIS







CATEGORY **INSIGHTS**



AT-SHELF **OPTIMIZATION**



CROSS-RETAILER PLANOGRAM



CONSUMER DECISION TREE



BASKET ANALYSIS



WITH REAL-TIME INSIGHTS



BRAND LIFT



INNOVATION **ACCELERATOR**



CONSUMER EXP. PRODUCT



CLAIMS TESTING



BRAND HEALTH

ACCELERATE ECOMM GROWTH

WITH OMNI-INSIGHTS













NPS **SENTIMENT**

GROCERY RETAIL CUSTOMER EXPERIENCE (CX) TRACKER

Caddle launched a first-of-its-kind eCommerce Canadian Grocery Retail Tracker, looking at consumer preference across all of the major online Canadian grocery retailers. The data has been weighted by region, gender, and age, based on the most recent Canadian census figures to ensure that the sample reflects Canada's population. This report summarizes the results for 5 weeks of data collection, which includes 7,209 completed surveys

- Net Promoter Score
- 12 Attributes:
- 1. Easy to pick up order
- 2. User-friendly app/site
- 3. Availability of items
- 4. Fresh food quality
- 5. Payment options
- 6. Keeping you updated

- 7. Order availability/quick delivery
- 8. Cleanliness & hygiene
- 9. Order accuracy
- 10. Return policy
- 11. Price online vs. in-person
- 12. Secure transaction

eCommerce Grocery Retailers We Tracked

Weekly Tracker Results October 19 - November 17 n = 7,209

























WINNER

VS. CLICK & COLLECT

LOW LOYALTY

TOP 2
ATTRIBUTES

Amazon takes

1st

place in 7 of 12 attributes, and

Top 3

In 11 of 12 attributes

50%

of consumers access eCommerce equally (50/50) in *home delivery* and *click & collect*. When excluding Amazon, this shifts marginally (43/57). Both avenues must be optimized and are critical to winning in eCommerce 1 in 2

consumers are likely to use a different retailer next time they shop for groceries online. Loyalty is low and consumers are trying different providers. Big opportunity to win (and lose) eCommerce shoppers

Nailing User-Friendly
App/Site & Availability of
Items are the top key
attributes to drive
amongst top retailers in
order to drive NPS and
win in eCommerce



Net Promoter Score by eCommerce Banner

Net Promoter Score (NPS) is a trusted research methodology and provides an index that measures the willingness of customers to recommend a company's products or services to others based on their experience



Net Promoter Score | National

NPS = % Promoters (9-10 ratings) minus % Detractors (0-6 ratings)

| eCommerce Banner Rankings | NPS - National |
|---------------------------|----------------|
| Amazon | 66 |
| Costco.ca | 52 |
| PCExpress.ca | 51 |
| Walmart.ca | 45 |
| Saveonfoods.com | 42 |
| Metro.ca | 33 |
| Instacart | 27 |
| Voila.ca | 21 |
| GroceryGateway.com | 13 |
| IGA.net | 3 |
| Londondrugs.com | -8 |



Net Promoter Score | Regional

Rank 1st





NPS = % Promoters (9-10 ratings) minus % Detractors (0-6 ratings)

| eCommerce Banner Rankings | ВС | Prairies | Ontario | Quebec | Atlantic |
|---------------------------|-----|----------|---------|--------|----------|
| Amazon | 57 | 69 | 61 | 75 | 74 |
| Costco.ca | 59 | 51 | 47 | 59 | 52 |
| PCExpress.ca | 39 | 47 | 53 | 42 | 81 |
| Walmart.ca | 22 | 55 | 39 | 54 | 54 |
| Saveonfoods.com | 60 | 16 | - | - | - |
| Metro.ca | - | - | 3 | 66 | - |
| Instacart | -17 | 37 | 40 | - | - |
| Voila.ca | - | - | 21 | - | - |
| GroceryGateway.com | - | - | 13 | - | - |
| IGA.net | -29 | - | -12 | 13 | - |
| Londondrugs.com | 8 | - | - | - | - |



Overall Online Shopping Experience Across 12 **Factors**

- 1. Easy to pick up order
- 2. User-friendly app/site
- 3. Availability of items
- 4. Fresh food quality
- 5. Payment options
- 6. Keeping you updated
- 7. Order availability/quick delivery
- 8. Cleanliness & hygiene
- 9. Order accuracy
- 10. Return policy
- 11. Price online vs. in-person
- 12. Secure transaction



Overall Online Shopping Experience | National

| eCommerce Banner Rankings | Net Score - National |
|---------------------------|----------------------|
| Amazon | 65 |
| Costco.ca | 53 |
| PCExpress.ca | 46 |
| Walmart.ca | 40 |
| Metro.ca | 37 |
| Saveonfoods.com | 36 |
| Instacart | 33 |
| Voila.ca | 29 |
| GroceryGateway.com | 19 |
| IGA.net | 17 |
| Londondrugs.com | -12 |



Overall Online Shopping Experience | Regional







| | ВС | Prairies | Ontario | Quebec | Atlantic |
|--------------------|-----|----------|---------|--------|----------|
| Amazon | 59 | 64 | 62 | 71 | 68 |
| Costco.ca | 56 | 49 | 49 | 60 | 60 |
| PCExpress.ca | 37 | 48 | 47 | 30 | 74 |
| Walmart.ca | 21 | 47 | 34 | 55 | 51 |
| Metro.ca | - | - | 21 | 62 | - |
| Saveonfoods.com | 51 | 15 | - | - | - |
| Instacart | 15 | 32 | 40 | - | - |
| Voila.ca | - | - | 29 | - | - |
| GroceryGateway.com | - | - | 19 | - | - |
| IGA.net | 8 | - | 8 | 20 | - |
| Londondrugs.com | -13 | - | - | - | - |

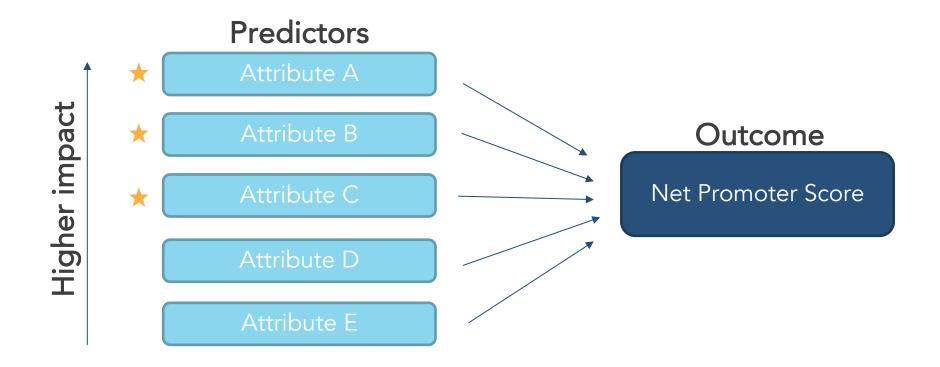


Key Driver Analysis by Banner

Key Driver Analysis was conducted separately for each banner to identify attributes with the most impact on Net Promoter Score using a stepwise multilinear regression analysis



- Consumers rated satisfaction among 12 attributes, used to measure the impact of each attribute in the overall NPS for each banner
- Key Drivers are used to prioritize areas to focus on, but do not need to match the banners' highest/lowest performance metrics.
- The Top 3 Drivers (predictors) from this analysis have been identified in the following slides







REGION, NPS (RANK)

National | 66 (1)

BC | 57 (3)

Prairies | 69 (1)

Ontario | 61 (1)

Quebec | 75 (1)

Atlantic | 74 (2)

HIGHEST NPS SUB-GROUPS

 Women I Gen Z
 76

 Men I Gen Z
 76

 Men I Boomers
 76

 >150K
 75

 Women I Gen X
 74

 75K to <100K</td>
 70

 <50K</td>
 69

LOWEST NPS SUB-GROUPS

Women | Millennials 65

Women | Boomers 63

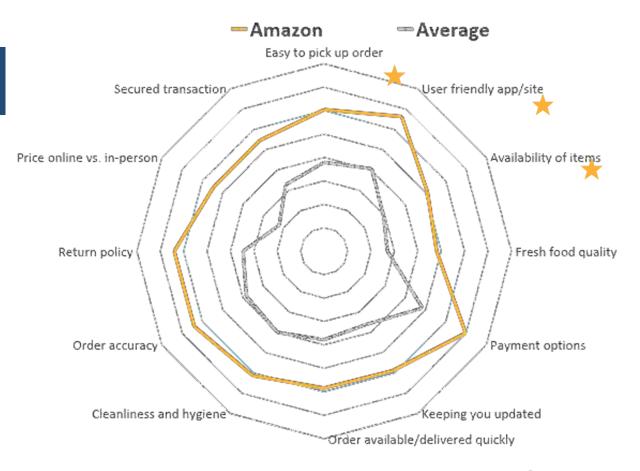
100K to <150K 63

Men | Gen X 60

Men | Millennials 59

50K to <75K 57

Women | Millennials 65







★ Top 3 NPS Key Drivers

Based on a stepwise linear regression analysis

REGION, NPS (RANK)

National | 52 (2)

BC | 59 (2)

Prairies | 51 (3)

Ontario | 47 (3)

Quebec | 59 (3)

Atlantic | 52 (4)

HIGHEST NPS SUB-GROUPS

 Men I Boomers
 63

 Women I Boomers
 61

 >150K
 60

 Women I Gen X
 58

 100K to <150K</td>
 58

 75K to <100K</td>
 57

 50K to <75K</td>
 56

LOWEST NPS SUB-GROUPS

Women I Millennials 53

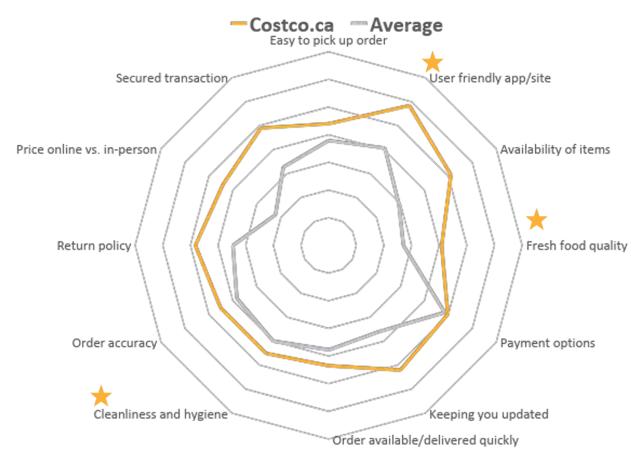
Men I Millennials 53

Men I Gen X 49

<50K 49

Women I Gen Z 41

Men I Gen Z 40







REGION, NPS (RANK)

National | 51 (3)

BC | 39 (4)

Prairies | 47 (4)

Ontario | 53 (2)

Quebec | 42 (5)

Atlantic | 81 (1)

HIGHEST NPS SUB-GROUPS

 75K to <100K</td>
 59

 Women | Boomers
 58

 Women | Gen X
 56

 Men | Boomers
 56

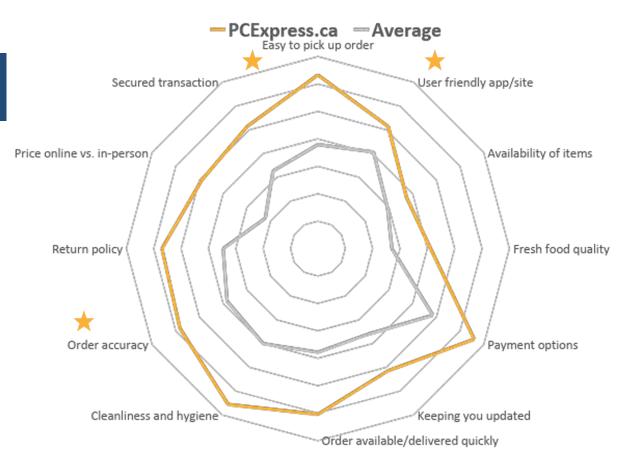
 <50K</td>
 56

 Men | Gen X
 52

 100K to <150K</td>
 51

LOWEST NPS SUB-GROUPS

Women | Gen Z 50 50K to <75K 50 Women | Millennials 48 Men | Millennials 42 >150K 34







REGION, NPS (RANK)

National | 13 (9)

BC I -

Prairies | -

Ontario | 13 (7)

Quebec I -

Atlantic I -

HIGHEST NPS SUB-GROUPS

>150K 50
Men | Gen Z 35
Women | Gen X 26
75K to <100K 26
Women | Boomers 18
100K to <150K 17

LOWEST NPS SUB-GROUPS

Women | Millennials 11

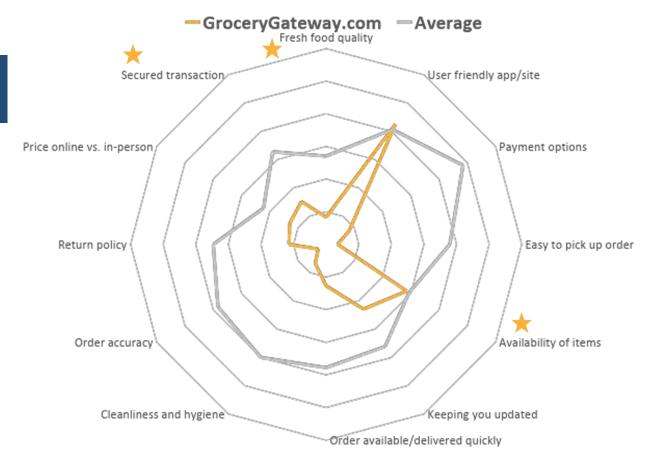
Men | Millennials 7

Men | Gen X 5

<50K 0

50K to <75K 0

Women | Gen Z -8







REGION, NPS (RANK)

National | 3 (10)

BC I -29 (8)

Prairies I -

Ontario I -12 (9)

Quebec | 13 (6)

Atlantic I -

HIGHEST NPS SUB-GROUPS

>150K 43
100K to <150K 42
Women | Boomers 40
Women | Gen X 26
Men | Millennials 10

LOWEST NPS SUB-GROUPS

75K to <100K 4

Women | Millennials -4

<50K -7

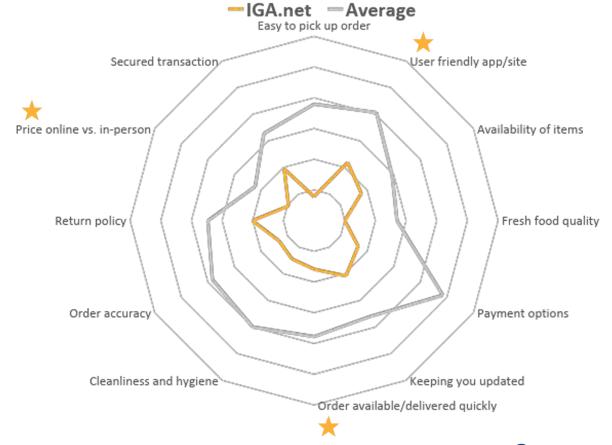
Men | Gen X -7

Women | Gen Z -8

-60

50K to <75K

Men I Gen Z







REGION, NPS (RANK)

National | 27 (7)

BC | -17(7)

Prairies | 37 (5)

Ontario | 40 (4)

Quebec I -

Atlantic I -

HIGHEST NPS SUB-GROUPS

Men | Boomers 100

Women | Boomers 86

50K to <75K 37

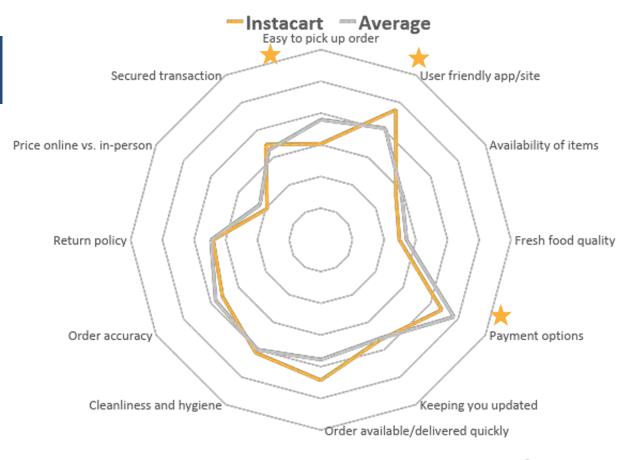
Women | Gen X 36

>150K 34

Women | Millennials 29

LOWEST NPS SUB-GROUPS

| <50K | 27 |
|-------------------|-----|
| Men Millennials | 27 |
| 75K to <100K | 27 |
| 100K to <150K | 20 |
| Men Gen X | 1 |
| Women Gen Z | -6 |
| Men I Gen Z | -54 |







REGION, NPS (RANK)

National I -8 (11)

BC | 8 (6)

Prairies I -

Ontario I -

Quebec I -

Atlantic I -

HIGHEST NPS SUB-GROUPS

Men | Boomers 50
Men | Gen X 25
Women | Millennials 8
100K to <150K 7

-7

LOWEST NPS SUB-GROUPS

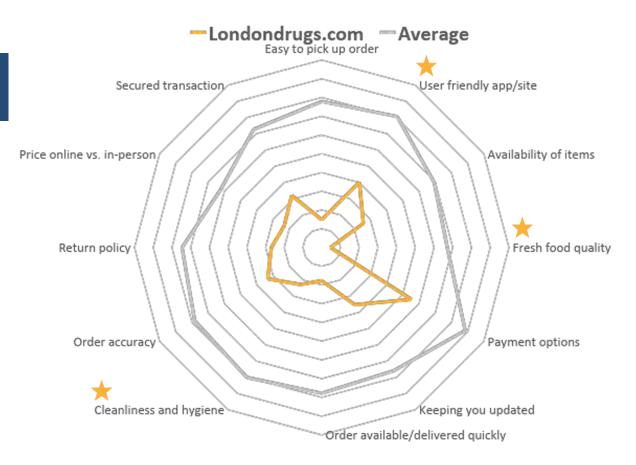
-29

Women I Gen Z -39

Men I Millennials -48

50K to <75K -61

Women | Gen X





<50K

metro

REGION, NPS (RANK)

National | 33 (6)

BCI-

Prairies I -

Ontario | 3 (8)

Quebec | 66 (2)

Atlantic I -

HIGHEST NPS SUB-GROUPS

 Men I Boomers
 90

 Women I Gen Z
 84

 50K to < 75K</td>
 67

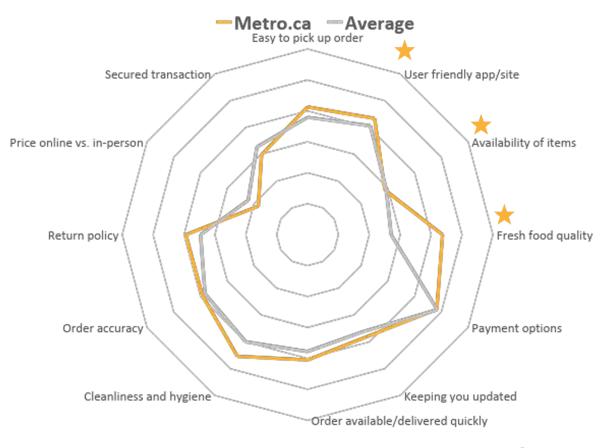
 Women - Gen X
 58

 < 50K</td>
 49

 Women - Boomers
 41

LOWEST NPS SUB-GROUPS

| Women Millennials | 36 |
|---------------------|-----|
| Men Millennials | 34 |
| > 150K | 32 |
| 100K to < 150K | 21 |
| 75K to < 100K | 15 |
| Men I Gen X | 8 |
| Men I Gen Z | -57 |







REGION, NPS (RANK)

National | 42 (5)

BC | 60 (1)

Prairies | 16 (6)

Ontario I -

Quebec I -

Atlantic I -

HIGHEST NPS SUB-GROUPS

 Women I Boomers
 94

 >150K
 58

 Women I Gen X
 55

 <50K</td>
 46

 100K to <150K</td>
 41

 Women I Gen Z
 33

 75K to <100K</td>
 29

 Women I Millennials
 27

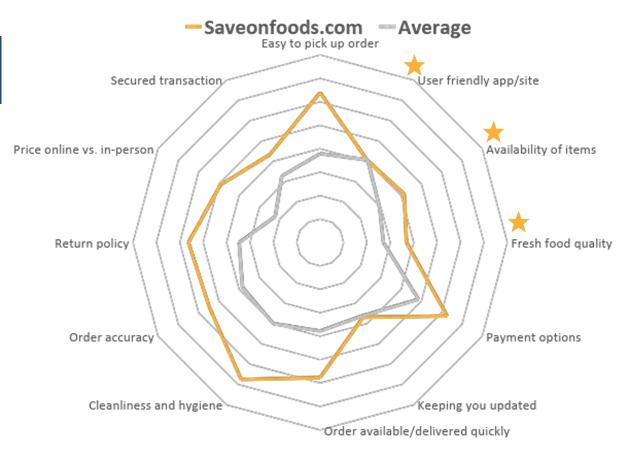
LOWEST NPS SUB-GROUPS

50K to <75K -15

Men I Millennials -21

Men I Boomers -100

Men | Gen X







★ Top 3 NPS Key Drivers

Based on a stepwise linear regression analysis

REGION, NPS (RANK)

National | 21 (8)

BCI-

Prairies I -

Ontario | 21 (6)

Quebec I -

Atlantic I -

HIGHEST NPS SUB-GROUPS

Women I Gen X 71

75K to <100K 38

100K to <150K 38

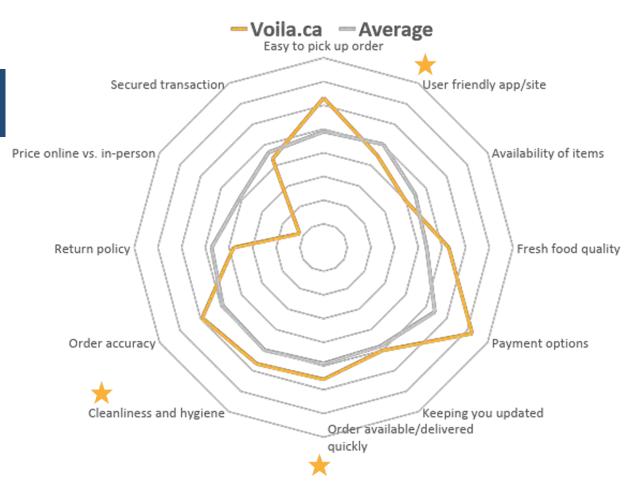
Women | Millennials 29

LOWEST NPS SUB-GROUPS

<50K 12

50K to <75K -2

Men | Millennials -25







REGION, NPS (RANK)

National I 45 (4)

BC | 22 (5)

Prairies | 55 (2)

Ontario | 39 (5)

Quebec | 54 (4)

Atlantic | 54 (3)

HIGHEST NPS SUB-GROUPS

75K to <100K 57
100K to <150K 55
Men | Boomers 55
Men | Gen X 52
Women | Gen X 49
50K to <75K 49
Women | Boomers 46

LOWEST NPS SUB-GROUPS

Women | Gen Z 41

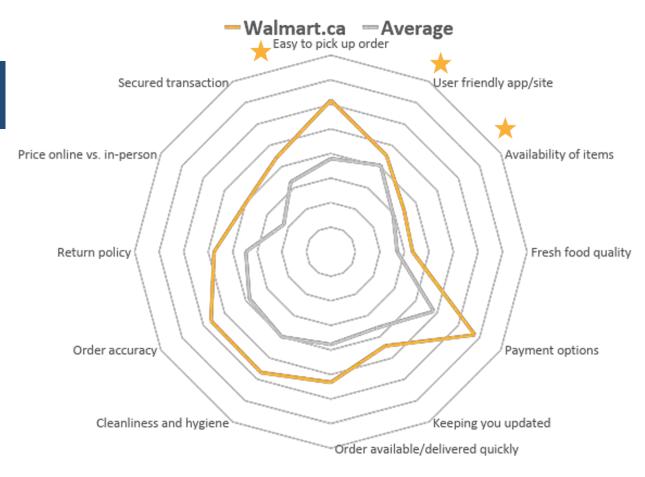
Women | Millennials 41

Men | Millennials 38

<50K 35

Men | Gen Z 29

>150K 29





Attribute Ratings

- 1. Easy to pick up order
- 2. User-friendly app/site
- 3. Availability of items
- 4. Fresh food quality
- 5. Payment options
- 6. Keeping you updated
- 7. Order availability/quick delivery
- 8. Cleanliness & hygiene
- 9. Order accuracy
- 10. Return policy
- 11. Price online vs. in-person
- 12. Secure transaction



Attribute Ratings | National







| | Easy to pick up order | User friendly app/site | Availability of items | Fresh food quality | Payment options | Keeping you updated | Order available/d elivered quickly | Cleanliness and hygiene | Order accuracy | Return policy | Price online vs. in- person | Secured transaction |
|------------------------|--------------------------|------------------------------|--------------------------|-----------------------|--------------------|---------------------------|---|-------------------------------|-------------------|------------------|-----------------------------------|------------------------|
| Amazon | 60 | 66 | 51 | 48 | 70 | 59 | 58 | 61 | 64 | 64 | 55 | 55 |
| Costco.ca | 44 | 58 | 51 | 41 | 50 | 52 | 44 | 45 | 45 | 48 | 44 | 49 |
| PCExpress.ca | 63 | 51 | 37 | 41 | 66 | 51 | 60 | 66 | 58 | 57 | 49 | 52 |
| Walmart.ca | 62 | 45 | 34 | 33 | 68 | 44 | 53 | 57 | 56 | 48 | 40 | 44 |
| Saveonfoods.com | 64 | 40 | 42 | 37 | 63 | 37 | 58 | 68 | 55 | 56 | 49 | 43 |
| Metro.ca | 41 | 43 | 29 | 44 | 48 | 38 | 41 | 45 | 39 | 39 | 18 | 30 |
| Instacart | 30 | 47 | 27 | 25 | 44 | 37 | 44 | 41 | 36 | 34 | 20 | 35 |
| Voila.ca | 66 | 30 | 20 | 46 | 85 | 40 | 51 | 53 | 58 | 16 | -37 | 26 |
| GroceryGateway.co m | -1 | 36 | 27 | 9 | 13 | 23 | 14 | 7 | 10 | 4 | 7 | 17 |
| IGA.net | 8 | 22 | 18 | 10 | 17 | 21 | 16 | 14 | 13 | 20 | 10 | 20 |
| Londondrugs.com | -25 | 0 | -14 | -35 | 15 | -5 | -22 | -17 | -7 | -13 | -17 | -8 |



Attribute Ratings | B.C.







| | Easy to pick up order | User friendly app/site | Availability of items | Fresh food quality | Payment options | Keeping you updated | Order available/d elivered quickly | Cleanliness and hygiene | Order accuracy | Return policy | Price online vs. in- person | Secured transaction |
|-----------------|--------------------------|------------------------------|--------------------------|-----------------------|--------------------|---------------------------|---|-------------------------------|-------------------|------------------|-----------------------------------|------------------------|
| Amazon | 53 | 63 | 41 | 45 | 68 | 53 | 44 | 49 | 58 | 60 | 56 | 49 |
| Costco.ca | 42 | 52 | 52 | 41 | 41 | 54 | 48 | 39 | 51 | 55 | 48 | 41 |
| PCExpress.ca | 50 | 48 | 32 | 29 | 55 | 51 | 51 | 47 | 52 | 53 | 58 | 54 |
| Walmart.ca | 26 | 18 | 10 | 16 | 37 | 23 | 38 | 15 | 51 | 23 | 17 | 18 |
| Saveonfoods.com | 65 | 55 | 49 | 47 | 77 | 52 | 64 | 69 | 56 | 63 | 57 | 54 |
| Instacart | 18 | 27 | 22 | -4 | 20 | 32 | 22 | 12 | 23 | 16 | 10 | 28 |
| IGA.net | -37 | 2 | -11 | -32 | -19 | -39 | -33 | -37 | -37 | -29 | -39 | -20 |
| Londondrugs.com | -22 | -5 | -35 | -33 | 39 | 17 | -17 | -3 | -1 | -5 | -9 | -11 |



Attribute Ratings | Prairies

Rank 1st





| | Easy to pick up order | User friendly app/site | Availability of items | Fresh food quality | Payment options | Keeping you updated | Order available/d elivered quickly | Cleanliness and hygiene | Order accuracy | Return policy | Price online vs. in- person | Secured transaction |
|-----------------|--------------------------|------------------------------|--------------------------|-----------------------|--------------------|---------------------------|---|-------------------------------|-------------------|------------------|-----------------------------------|------------------------|
| Amazon | 68 | 65 | 54 | 53 | 72 | 58 | 58 | 63 | 63 | 71 | 59 | 59 |
| Costco.ca | 50 | 57 | 56 | 54 | 62 | 54 | 49 | 58 | 56 | 62 | 46 | 58 |
| PCExpress.ca | 58 | 48 | 37 | 42 | 62 | 55 | 58 | 63 | 56 | 64 | 53 | 49 |
| Walmart.ca | 69 | 53 | 38 | 41 | 76 | 50 | 58 | 62 | 66 | 56 | 52 | 52 |
| Saveonfoods.com | 68 | 20 | 34 | 24 | 44 | 21 | 51 | 69 | 57 | 48 | 41 | 30 |
| Instacart | 27 | 33 | 0 | 43 | 46 | 27 | 49 | 52 | 47 | 36 | 8 | 44 |



Attribute Ratings | Ontario







| Rank 2nd | Rank 3 |
|----------|--------|

| | Easy to pick up order | User friendly app/site | Availability of items | Fresh food quality | Payment options | Keeping you updated | Order available/d elivered quickly | Cleanliness and hygiene | Order accuracy | Return policy | Price online vs. in- person | Secured transaction |
|------------------------|--------------------------|------------------------------|--------------------------|-----------------------|--------------------|---------------------------|---|-------------------------------|-------------------|------------------|-----------------------------------|------------------------|
| Amazon | 59 | 63 | 46 | 42 | 68 | 58 | 58 | 62 | 63 | 59 | 47 | 50 |
| Costco.ca | 40 | 57 | 47 | 36 | 47 | 48 | 39 | 40 | 39 | 42 | 38 | 46 |
| PCExpress.ca | 65 | 53 | 38 | 41 | 67 | 48 | 62 | 69 | 61 | 51 | 39 | 50 |
| Walmart.ca | 62 | 41 | 33 | 30 | 66 | 42 | 49 | 54 | 51 | 44 | 35 | 43 |
| Metro.ca | 38 | 24 | 10 | 31 | 49 | 15 | 31 | 38 | 21 | 18 | 8 | -4 |
| Instacart | 35 | 56 | 33 | 32 | 53 | 41 | 53 | 51 | 38 | 42 | 26 | 34 |
| Voila.ca | 66 | 30 | 20 | 46 | 47 | 40 | 51 | 53 | 58 | 16 | -37 | 26 |
| GroceryGateway.co m | -1 | 36 | 27 | 9 | 13 | 23 | 14 | 7 | 10 | 4 | 7 | 17 |
| IGA.net | -15 | 28 | 10 | 5 | 0 | 16 | 2 | -7 | 1 | 8 | 3 | 10 |



Attribute Ratings | Quebec

Rank 1st





| | Easy to pick up order | User friendly app/site | Availability of items | Fresh food quality | Payment options | Keeping you updated | Order available/d elivered quickly | Cleanliness and hygiene | Order accuracy | Return policy | Price online vs. in- person | Secured transaction |
|--------------|--------------------------|------------------------------|--------------------------|-----------------------|--------------------|---------------------------|---|-------------------------------|-------------------|------------------|-----------------------------------|------------------------|
| Amazon | 63 | 73 | 61 | 56 | 70 | 67 | 66 | 64 | 69 | 70 | 63 | 61 |
| Costco.ca | 44 | 68 | 55 | 42 | 54 | 57 | 45 | 52 | 43 | 45 | 50 | 55 |
| PCExpress.ca | 62 | 37 | 22 | 27 | 66 | 39 | 54 | 62 | 47 | 55 | 49 | 44 |
| Walmart.ca | 60 | 57 | 48 | 42 | 72 | 57 | 71 | 72 | 66 | 63 | 51 | 54 |
| Metro.ca | 63 | 57 | 52 | 64 | 64 | 70 | 61 | 66 | 67 | 79 | 37 | 64 |
| IGA.net | 24 | 20 | 24 | 17 | 29 | 29 | 28 | 31 | 24 | 33 | 19 | 28 |



Attribute Ratings | Atlantic

Rank 1st





| | Easy to pick up order | User friendly app/site | Availability of items | Fresh food quality | Payment options | Keeping you updated | Order available/d elivered quickly | Cleanliness and hygiene | Order accuracy | Return policy | Price online vs. in- person | Secured transaction |
|--------------|--------------------------|------------------------------|--------------------------|-----------------------|--------------------|---------------------------|---|-------------------------------|-------------------|------------------|-----------------------------------|------------------------|
| Amazon | 57 | 67 | 59 | 50 | 79 | 50 | 56 | 70 | 73 | 63 | 55 | 64 |
| Costco.ca | 62 | 68 | 62 | 54 | 66 | 61 | 55 | 50 | 65 | 67 | 65 | 67 |
| PCExpress.ca | 84 | 77 | 63 | 72 | 87 | 77 | 82 | 87 | 73 | 75 | 72 | 73 |
| Walmart.ca | 67 | 54 | 25 | 34 | 72 | 36 | 50 | 64 | 54 | 38 | 36 | 35 |



eCommerce Grocery CX Tracker Annual Subscription

Subscribe now to receive this report in an interactive dashboard with filters for demographic, retailer, provincial, gender and more!

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Annual Subscription

Monthly Reports \$1500/Month

Quarterly
Reports
\$1000/Month

Bi-Annual Reports \$800/Month

Annual Report \$500/month



WHY CHOOSE US

- Largest and most active panel in Canada
- Get rapid insights in 72 hours
- Trusted by fortune 500 brands and major research firms
- Short and long term studies
- Rich, in depth customer data, including purchase
- Mass to specific niche audiences
- Flexible options customized to suit your brand



Get Started Now

in 4 easy steps



In as little as 72 hours





Let's talk insights.

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